



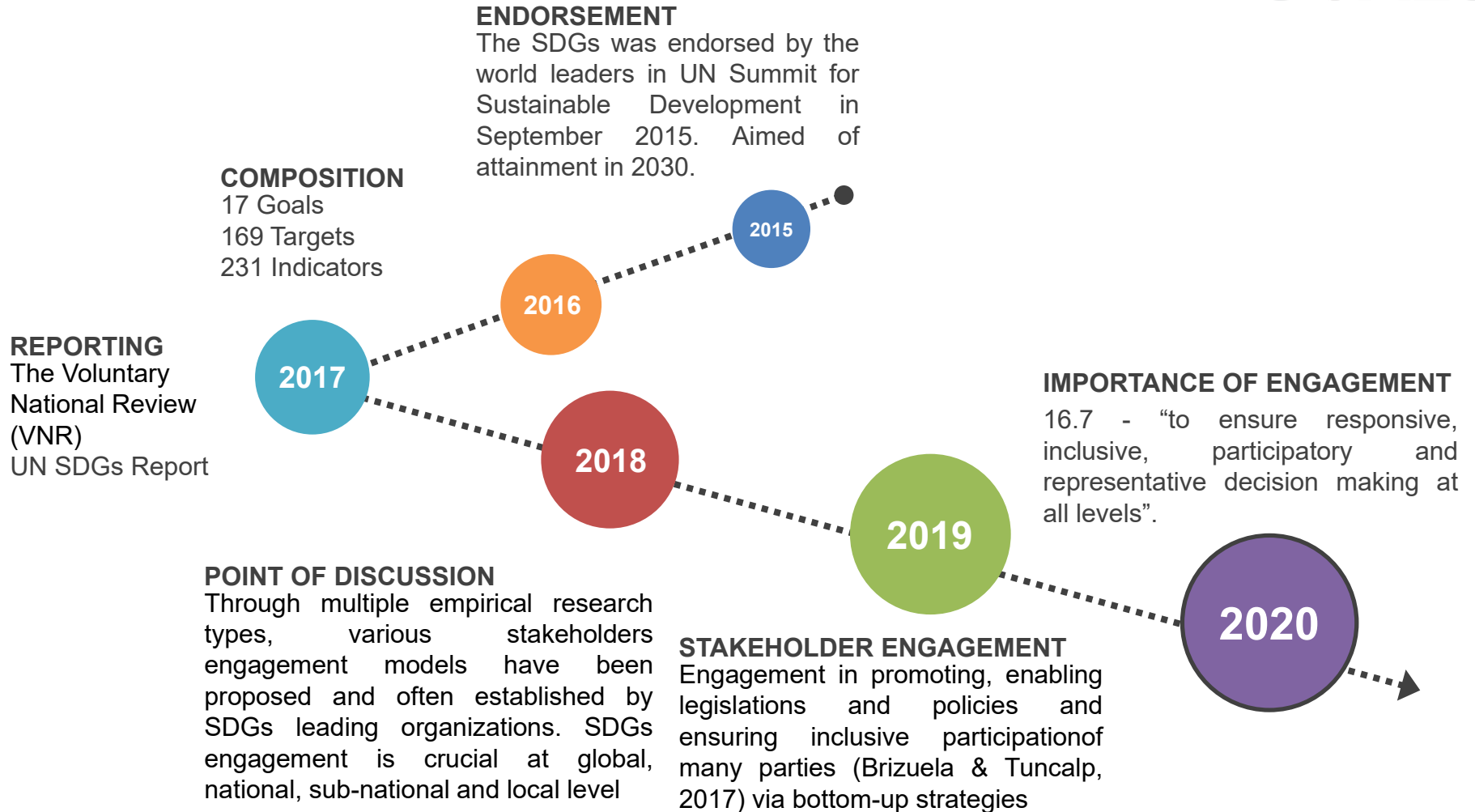
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STAKEHOLDERS ENGAGEMENT IN THE IMPLEMENTATION OF SUSTAINABLE DEVELOPMENT GOALS (SDGs)

Mohd Idham Mohd Yusof
Faculty of Forestry and Environment
Universiti Putra Malaysia

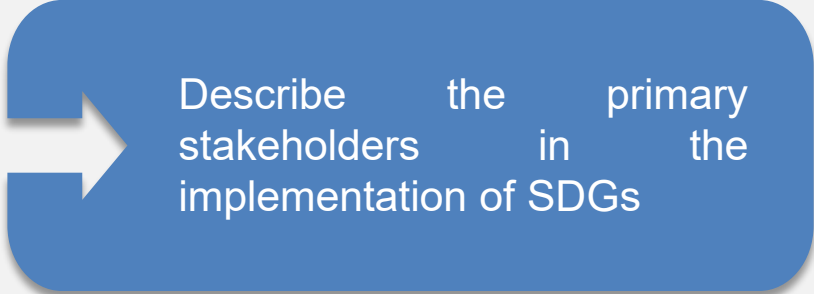
Mariani Ariffin
Faculty of Forestry and Environment
Universiti Putra Malaysia

INTRODUCTION

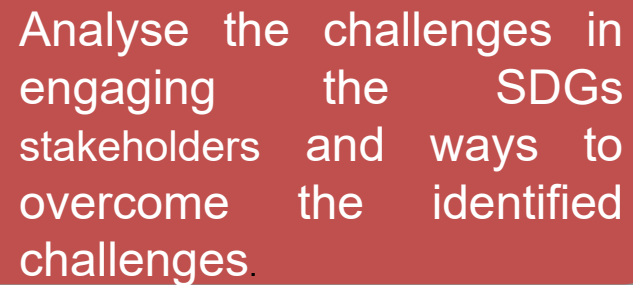




AIM OF
DISCUSSION

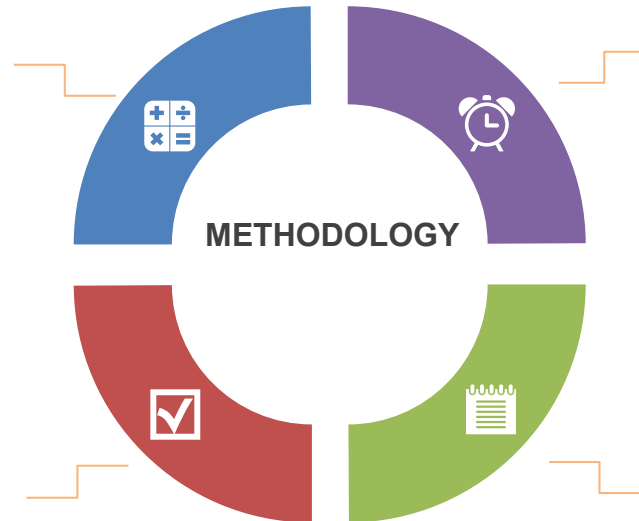


Describe the primary stakeholders in the implementation of SDGs



Analyse the challenges in engaging the SDGs stakeholders and ways to overcome the identified challenges.

Review of literatures derived from different journals extracted from online repositories that provide high-quality academic writings such as Emerald Insight, Scopus, and Web of Science



The database search string used keywords such as “Sustainable Development”, “Sustainable Development Goals,” “SDGs,” “Global Agenda,” “Agenda 2030,” “Stakeholders,” and “Actors”.

The paper is also supported by SDGs documents from the UN and other international organizations.

The review procedure consists of several stages namely searching, selection, and thematic development.

STAKEHOLDERS IN SDGs

1992 EARTH SUMMIT

“Major Groups” for UN Agenda 21 -
“women, children and youths, indigenous
peoples, non-governmental organizations,
local authorities, workers and trade unions,
business and industry, the scientific and
technological community and farmers.”



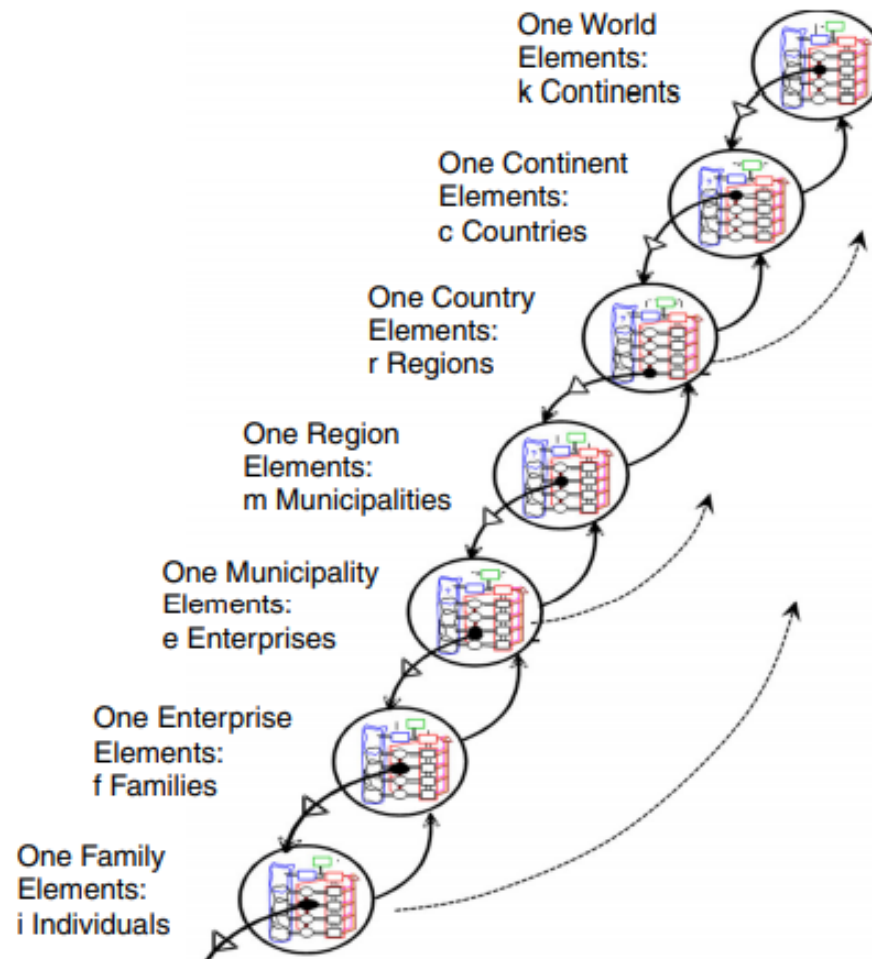
RIO+20 CONFERENCE

Major Groups and other
Stakeholders (MGoS) representation
had included local governments,
voluntary organizations and
foundations, refugees and families,
the elderly, and the disabled.



This paper has identified a broad range
of SDGs stakeholders covering groups
of individuals and institutions
positioned at the global and country
levels.

The arrangement of stakeholders in
this work is based on the multilevel and
recursive process of sustainability as
proposed by Schwaninger (2015).



Structural Preconditions for Sustainable Development – a Multilevel View

Source: Schwaninger (2015)

Table 1: Comprehensive list of stakeholders that need to be engaged to achieve the SDGs

	Stakeholders	Sources
GLOBAL	International Organizations [The United Nations (UN), the Group of Twenty (G20), the International Monetary Fund (IMF), the World Bank, the European Union]	Cummings, Regeer, Haan, Zweekhorst and Bunders, (2018), Dhar (2018), Gusmao et al. (2018), Karlsson-vinkhuyzen, Dahl, Persson and Persson (2018), Pineda-Escobar (2018), Sahoo and Pradhan (2018)
	Governments and their institutions [National Government, Sub-national Government, Local Authorities, the Political and Non-Political Executives, Legislature, National Scientific Organizations (NSOs), Statistical Offices, Supreme Audit Institutions (SAIs)]	Allen, Metternicht and Wiedmann (2018), Dhar (2018), Farneti, Guthrie and Canetto (2019), Gusmao et al. (2018), Hawkins and Wang (2012), Huatuco and Ball (2019), Karlsson-vinkhuyzen et al. (2018), Mao, Xue, Tian and Michael (2019), Nygård (2017), Ruhil (2017), Sahoo and Pradhan (2018), (https://sustainabledevelopment.un.org/majorgroups/about)
COUNTRY LEVEL	Private Sector [Businesses, Industries and Companies, Workers and Trade Unions]	Aksoy, Alkire, Choi, Kim and Zhang (2019), Cummings et al. (2018), Dhar (2018), Gusmao et al., (2018), Hawkins and Wang (2012), Huatuco and Ball (2019), Karlsson-vinkhuyzen et al. (2018), Pineda-Escobar (2018), Ruhil (2017), (https://sustainabledevelopment.un.org/mgos)
	Third Sector [Non-Governmental Organizations (NGOs), Civil Society and Community-based Organizations (CBOs), Volunteers]	Agarwal (2018), Cuenca-García, Sánchez and Navarro-Pabsdorf (2019), Cummings et al. (2018), Dhar (2018), Gupta and Vegelin (2016), Gusmao et al. (2018), Karlsson-vinkhuyzen et al. (2018), Li, Xia, Chen and Sun (2018), Nygård (2017), Ruhil, (2017), (https://sustainabledevelopment.un.org/mgos)
	Universities and Academicians	Ahamad and Ariffin (2018), Bebbington and Unerman (2018), Dhar (2018), Gupta and Vegelin, (2016), Gusmao et al. (2018), Huatuco and Ball (2019), Karlsson-vinkhuyzen et al. (2018), Körfggen et al. (2018), Nygård (2017), Pineda-Escobar (2018), Ruhil (2017), (https://sustainabledevelopment.un.org/mgos)
	Grassroots [Children and Youths, Women, Ageing Population, Farmers, Neighborhood Organizations, Indigenous People, Refugees, Persons With Disabilities (PWDs), and other marginalized societies]	Gusmao et al. (2018), Hawkins and Wang (2012), Karlsson-vinkhuyzen et al. (2018), Körfggen et al. (2018), Mao et al. (2019), Mohammadi, Norazizan and Nikkhah (2018), Ruhil (2017), Zhu, Burney, Naylor and Douglas (2017), Zinkernagel, Evans and Neij (2018), (https://sustainabledevelopment.un.org/mgos)
	Media	Pineda-Escobar (2018)
	Others Consultants, Practitioners, Researchers, Scientific and Technological Communities	Aksoy et al. (2019), Allen et al. (2018), Farneti et al., (2019), Huatuco and Ball (2019), (https://sustainabledevelopment.un.org/mgos)

Table 2: Institutional arrangement for SDGs implementation

SDGs Region & Country	Institutional Arrangements	Sources
Ghana [Sub-Saharan Africa]	<ul style="list-style-type: none"> Established a High-Level Inter-ministerial Coordinating Committee comprised of Ministers and Directors from 11 ministries and agencies under the supervision of the President Parliament 	UN DESA
Cyprus [Northern Africa and Western Asia]	<ul style="list-style-type: none"> The Department for the Environment of the Ministry of Agriculture has become the focal point for the SDGs 	UN DESA
Pakistan [Central and Southern Asia]	<ul style="list-style-type: none"> Established a SDG Unit in its Planning Commission Parliament as SDGs Task Force 	UN DESA
Malaysia [Eastern and South-Eastern Asia]	<ul style="list-style-type: none"> National SDG Council (Chaired by the Prime Minister) National Steering Committee (Chaired by the Director General of the Economic Planning Unit) Parliament 	Economic Planning Unit (2017)
Colombia [Latin America and the Caribbean]	<ul style="list-style-type: none"> Established the High-Level Inter-Agency Commission for the Preparation and Effective Implementation of the Post-2015 Development Agenda. Engaging the local authorities 	Pineda-Escobar, (2018), UN DESA
New Zealand [Australia and New Zealand]	<ul style="list-style-type: none"> Statistics New Zealand and New Zealand Treasury 	New Zealand VNR 2019
Papua New Guinea [Oceania]	<ul style="list-style-type: none"> Established the National Steering Committee, Inter-Ministerial Committee and Multi-Sectoral SDG Council and Sectoral Technical Working Groups 	https://sustainabledevelopment.un.org/members/rstates/papuanewguinea
Norway [Europe and Northern America]	<ul style="list-style-type: none"> Ministry for Foreign Affairs, Norwegian Embassies, Consulates and the Norwegian Agency for Development Cooperation 	Nygård (2017)

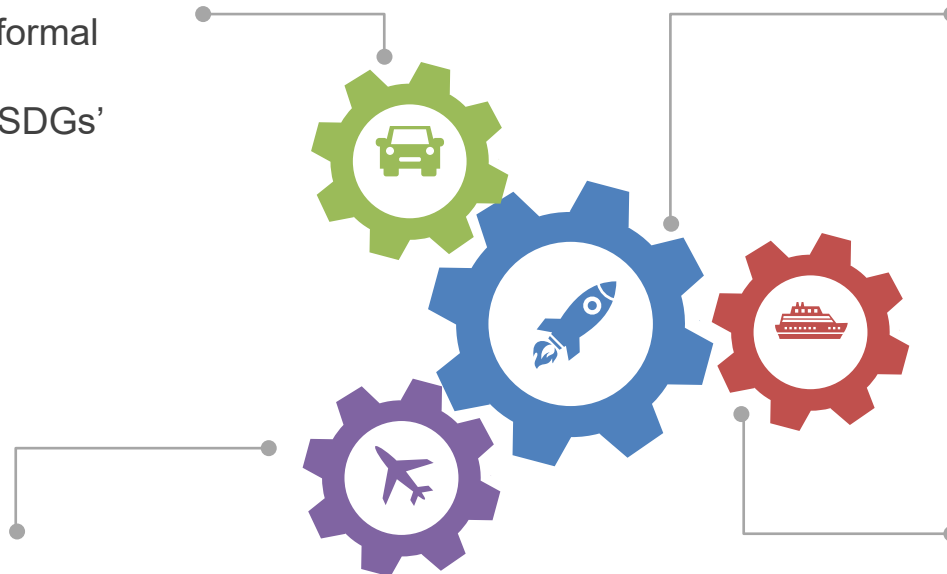
CHALLENGES FOR ENGAGEMENT



- 01** To ensure that “no one is left behind” during the SDGs negotiation process.
- 02** Different political system will prevent uniformed SDGs collaboration and multi-sectoral integration (Karlsson-vinkhuyzen et al., 2018; Mao et al., 2019).
- 03** Empowering public servants as the driving force in engaging stakeholders, SDGs policymakers, and implementers
Content Here
- 04** The need for stakeholders to have knowledge about SDGs

CONCLUSION AND RECOMMENDATIONS

The government must engage with its formal and informal stakeholders in SDGs' policy cycle.



This obligation can be pursued with strong political will and commitment and treated SDGs stakeholders as partners and empowered them with specific projects and initiatives unique to SDGs.

Further studies on each stakeholder position in the SDGs and on the relevant theories governing the engagement process should be carried out to enrich the literature. A meaningful engagement among the stakeholders needs to be qualitatively defined to provide a substantive interpretation from their points of view.

A comparative analysis could also be undertaken to determine stakeholder engagement practices in different countries and regions.



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